

# VOTE 6

## Economic Development, Environment and Tourism

Operational budget	R 654 045,000
Statutory amount	R 721,000
Amount to be voted	R 654 045,000
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Responsible MEC	MEC of Economic Development, Environment and Tourism
Administering Department	Department of Economic Development, Environment and Tourism
Accounting Officer	Head of Department
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### 1. Overview

#### Vision

A major contributor to innovations and solutions for sustainable economic growth

#### Mission

To stimulate and maintain an enabling environment conducive to sustainable economic growth, environmental justice and an improved quality of life for all

#### Core functions and responsibilities

The department's core functions are summarised as follows:

- To drive the economic development strategies of the province;
- To facilitate strategies to enhance the competitiveness of priority sectors of the economy in line with the industrial development strategy;
- To promote the development of small business and social enterprises;
- To promote and facilitate economic empowerment programmes;
- To manage the SMME, Co-operatives and Growth Funds;
- To provide an effective and efficient consumer protection service; and
- To ensure effective and prudent business regulation in the province.

#### Main services

The main services of the Department is to develop the provincial economy and to promote and manage environmental and tourism activities. These will be accomplished through the pursuit of the following six strategic goals: -

- Job creation through a sustainable environment
- Ensuring a healthy and fair trade
- Making Limpopo a preferred eco-tourism destination

- Sustainable environmental management
- Increase in productive investment
- Thriving enterprises in all sectors

The strategic objectives linked to the strategic goals are: -

- Job creation through a sustainable environment
  - Creation of competitive cooperative sector
  - Ensuring a stronger emphasis on the Expanded Public Works Programme which has potential of creating more jobs with particular focus on the youth
  - Facilitate the establishment of mega and micro projects in SDI areas
- Ensuring a healthy and fair trade
  - Implementation of the Business Registration Act
  - Regulation of liquor industry
  - Operationalise the Consumer Act
- Positioning Limpopo as preferred eco - tourism destination
- The Department shall drive the process of untapping the rich tourism potential of the province through:
  - 
  - Developing the tourism products around the Provincial icons in order to increase public and private sector investment by at least 25 percent
  - Increase tourism activities in the province by 50 percent through better utilization of casino and gambling activities and Gateway International Airport.
  - Establish an institutional framework through which the tourism industry and Provincial parks will be regulated and managed.
  - Develop a policy document which will assist to facilitate and ensure community and black entrepreneurs to participate in the main stream tourism, including skills development
  - Expose the Limpopo Province products and icons to both international and local markets to maintain constant inflow of visitors to reach 60 percent occupancy rate
  - Lengthen the stay of visitors to the Limpopo Province from an average of five days to an average of ten days
- Sustainable environmental management
  - Regulation on the use and impact of natural resources
  - Ensure equitable and sustainable development of biodiversity in the province
  - Minimize negative environment impact
  - Minimize waste and pollution of the environment
- Increase in productive investment
  - Increase in investment drive into the province
  - Facilitate the twinning agreements on economic cooperation
  - Development of an investor targeting strategy
  - Development of the mining strategy
- Thriving enterprises in all sectors
  - Expansion of the incubation and training programmes for SMMEs and cooperatives
  - Ensure a significant increase in the number of previously excluded people in the mainstream economy
  - Intensify the roll out of the SMME strategy

## Acts, Rules and Regulations

The department was established in terms of the Constitution of the Republic of South Africa, Act 108 of 1996 and is governed by the endeavour to achieve the strategic goals stipulated above, which will be regulated and guided by the following broad legislative and policy mandates:-

- Medium Term Strategic Framework
- National Spatial Development Perspective
- Provincial Growth and Development Strategy
- State of the Nation Address [SONA]
- State of the Province Address [SOPA]
- National Macro-Economic Strategy
- Executive Council Resolutions
- Broad Based Black Economic Empowerment
- Inter-Governmental Relations Act
- National Small Business Act
- Limpopo Business Registration Act
- Liquor Act
- New Credit Agreement Act
- Sales and Services Matters Act
- Harmful Business Act
- Preferential Procurement Policy Framework Act
- Job Submit Resolutions
- Mining Summit Resolutions
- Tourism Second Amendment Act
- White Paper on the Development and Promotion of Tourism in South Africa
- Tourism Growth Strategy for Limpopo
- SADC Protocol on Tourism
- National Environmental Act
- Community Based Natural Resource Management
- Public Finance Management Act
- Treasury Regulations
- Intergovernmental Fiscal Relations Act
- Auditor- General's Act
- Appropriation Act
- Provincial Revenue Process Act
- Basic Conditions of Employment Act
- Batho Pele White Paper
- Employment Equity Act
- HIV/AIDS Strategy Plan for South Africa
- Labour Relations Act
- Public Service Act
- Public Service Regulations
- Skills Development Act
- Skills Development and Levies Act
- National Skills Development Strategy for South Africa
- Affirmative Action in the Public Service
- New Employment Policy for the Public Service
- Public Service Training and Education
- Transformation of the Public Service
- Occupational Health and Safety Act
- Limpopo Environmental Management Act
- Environmental Impact Assessment Regulations
- NEMA Protected Areas Act
- Environmental Conservation Management Act
- Integrated Pollution and Waste Management Policy
- NEMA: Air Quality Act
- NEMA Biodiversity Act
- Waste Management Bill
- SADC Protocol on Wildlife Management
- International Agreements, Protocols, Conventions and Treaties

## **2. Review of the 2007/08 Financial Year**

The financial year 2007 – 2008 has been characterized by the following key programmes for the department: -

- Opening Export Market access for Agricultural Products
- Supporting mining development initiatives, promoting beneficiation and SMMEs development through procurement opportunities
- Promoting agro-processing and value adding manufacturing initiatives
- Developing new tourism products and transforming the tourism sector
- Promote environmental management through 'Greening Limpopo' Programme and Cleanest Town Competition as major interventions
- Strengthen capacity to promote healthy trade and business registration
- Tightening liquor trade regulation and mitigating on the social impact
- Awarding the casino license for Sekhukhune District and researching on the socio-economic impact of the industry in the province
- Improving international economic cooperation to attract trade and investment
- Strengthening skills development intervention on scarce skills
- Support initiatives towards 2010 Soccer World Cup
- Bridging the gap between the two economies by supporting SMMEs development and creating job opportunities
- Strengthening the capacity of our parastatals through the restructuring process
- Promoting Broad-Based Black Economic Empowerment through unbundling of LimDev assets and commercialization of game farms
- Improving on our service delivery capacity
- Implementation of Limpopo Business Registration Act
- Operationalise the Consumer Act
- Construction of International Convention Centre
- Implementation of the economic research agenda
- The Business Process Engineering recommendations have been implemented
- The organizational structure was approved and it's under implementation
- The Monitoring and Evaluation unit has been fully established and already monitoring and evaluation reports are generated on a quarterly basis.

## **3. Outlook of the 2008/09 financial year**

In the next financial [2008 – 2009], the department will continue most of its key strategic priorities that have been under implementation during this financial year. The key priorities in terms of the programmes are:

### **Administration**

- Unqualified audit report
- Improved revenue collection processes
- Equitable distribution of resources
- Staff development
- Enhanced organizational performance
- Corrupt free corporate environment
- Promote corporate image and identity of the department

### **Economic Development**

- Implementation of research agenda
- Development of economic framework
- Development of a thriving SMMEs and Co-operatives sectors
- Ensure the coordination of LED programmes
- Implement the Provincial Industrial Development Strategy, Mining Strategy and Investor Targeting Strategy
- Implementation of the Limpopo Business Registration Act

- Regulation of liquor industry
- Operationalise the Consumer Act
- Regulate the gambling industry

## Environment Affairs

- Environmental capacity building
- Environmental research and planning
- Implementation of environmental, tourism legislation and related multilateral agreements
- Protected area management, development and expansion
- Biodiversity and natural resource Management

## Tourism

- Implementation of Tourism Growth Strategy
- Transformation and Black Economic Empowerment in the tourism industry
- Tourism marketing with special emphasis on SADC initiatives

In addition to the priorities listed above, the department will continue with the construction of the International Convention Centre (ICC), a project that will run over an MTEF period. The project on the restructuring of state assets as well as the unbundling of LimDev assets will remain a priority even in the next financial year. A substantial amount of work has been done already on this issue.

## 4. Receipts and financing

### 4.1. Summary of receipts and financing

Table 6.1(a) shows the sources of funding for the Department of Economic Development over the seven-year period 2004/05 to 2010/11. The table also compares actual and budgeted receipts against payments.

Table 6.1(a): Summary of receipts: Economic Development, Environment and tourism

Outcome				Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
Audited	Audited	Audited	2007/08				2008/09	2009/10	2010/11
2004/05	2005/06	2006/07							
R thousand									
Equitable share	456,985	469,658	628,576	736,180	626,536	579,647	612,730	699,550	723,296
Conditional grants									
Departmental receipts	34,177	21,504	26,472	23,400	30,300	30,300	41,315	45,521	48,727
Total receipts	491,162	491,162	655,048	759,580	656,836	609,947	654,045	745,071	772,023

### 4.2. Departmental own receipts collection

Table 6.1(b) below gives a summary of the receipts collected by the department. Details of departmental receipts are presented in the *Annexure to Vote 6 – Economic Development*.

Table 6.1(b): Departmental receipts: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07	2007/08					
Tax receipts	12,900	15,840	20,309	17,900	24,230	24,230	25,061	29,196	32,190
Non-tax receipts	19,577	4,809	3,725	3,580	4,461	4,461	14,816	15,032	15,237
Sale of goods and services other than capital assets	6,177	2,712	3,677	3,560	4,400	4,400	14,745	14,961	15,167
Fines, penalties and forfeits	10,900	2,096	47	20	60	60	70	70	70
Interest, dividends and rent on land	2,500	1	1	-	1	1	1	1	-
Transfers received	-	-	-	-	-	-	-	-	-
Sale of capital assets	-	7	7	-	36	36	40	40	50
Financial transactions	1,700	848	2,431	1,920	1,573	1,573	1,398	1,253	1,250
Total departmental receipts	34,177	21,504	26,472	23,400	30,300	30,300	41,315	45,521	48,727

## 5. Payment summary

This section provides information pertaining to the vote as a whole at an aggregated level, including payments and budgeted estimates in terms of programmes and economic classification. Further details are given in the *Annexure to Vote 6 – Economic Development*.

### 5.1. Key assumptions

The budget of the department was prepared in accordance with the departmental strategic plan, which takes into account the Provincial Growth and Development Strategy (PGDS) and the provincial priorities. Some of the key assumptions are summarised below:

- Base salary increases were budgeted at 7.1%, 5.2% and 5.1% for 2008/09, 2009/10 and 2010/11, respectively. In addition, provision was made for one per cent pay progression and performance bonuses; and
- CPIX indicators were considered when inflation related items were calculated.

### 5.2. Summary by programme and economic classification

Tables 6.2(a) and 6.2(b) provide details of the vote by programme and economic classification, respectively.

The budget is made up of five programmes that comply with the generic structure of the Economic sector. These programmes are: Administration, Integrated Economic Development, Environmental Affairs, Tourism and Environment & Tourism.

Programme 5: Environmental & Tourism has been spitted into two individual programmes and this increases the budget allocations on Programme 3 and 4 significantly from 2008/09. Further budget increase is due to the proper funding of Traditional Leaders. This funding also has carry-through costs.

Table 6.2(a): Summary of payments and estimates: Economic Development and Tourism

R thousand	Ou tco me			Main ap propriation	Ad justed ap propriation	Revised estimate	M ed iu m-ter m estimates		
	Au d ited	Au d ited	Au d ited						
	2004/05	2005/06	2006/07	2007/08			2008/09	2009/10	2010/11
Program me 1: Adm inistration <sup>1</sup>	-	175,756	237,447	210,667	199,304	177,729	178,466	198,067	213,332
Program me2: Econo mic Dev elopm ent	-	-	125,336	131,784	137,022	133,463	267,219	278,826	296,944
Program me 3: Env ironm ental Affairs	-	-	42,137	154,329	71,858	73,248	127,115	167,967	158,352
Program me 4: Tourism	242,314	203,838	9,666	35,790	32,909	43,324	81,245	100,211	103,395
Program me 5: Env ironm ent & Tourism	162,834	149,631	198,661	227,010	215,743	182,183	-	-	-
Total paym ents an d estimates	405,148	529,225	613,247	759,580	656,836	609,947	654,045	745,071	772,023

Table 6.2(b): Summary of payments and estimates by economic classification: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07	2007/08					
Current payments	131,013	232,393	320,632	425,984	386,214	349,450	413,440	475,907	484,021
Compensation of employees	89,294	123,143	199,949	251,429	235,368	223,099	242,285	265,388	283,965
Goods and services	41,719	109,250	120,683	174,555	150,846	126,351	171,155	210,519	200,056
Interest and rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	267,858	257,230	254,027	304,659	236,116	236,533	225,669	252,454	270,123
Provinces and municipalities	34	228	2,125	102,784	21,588	21,588	25,526	-	-
Departmental agencies and accounts	226,506	251,829	230,402	177,750	170,650	170,650	155,143	202,454	216,623
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	218	-	-	-	-	-	-	-	-
Non-profit institutions	41,100	5,173	21,500	23,625	42,711	42,711	45,000	50,000	53,500
Households	-	-	-	500	1,167	1,584	-	-	-
Payments for capital assets	6,277	39,602	38,588	28,937	34,506	23,964	14,936	16,710	17,879
Buildings and other fixed structures	5,045	11,200	1,328	3,000	5,557	3,557	3,000	3,180	3,403
Machinery and equipment	1,232	26,902	35,163	22,376	26,030	17,487	10,321	11,614	12,426
Cultivated assets	-	-	565	642	-	-	-	-	-
Software and other intangible assets	-	1,500	1,532	2,919	2,919	2,920	1,615	1,916	2,050
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Total economic classification	405,148	529,225	613,247	759,580	656,836	609,947	654,045	745,071	772,023

The Compensation of Employees budget increase from 2008/09 over the MTEF due to the appointment of contract workers that will be appointed in the district for implementation of the Liquor Act. This also have an impact on Goods and Services for the carry throw costs.

The budget also focuses more on the maintenance of Game Reserves in the province which contributes to the growth in Goods and Services from 2008/09 over the MTEF.

Payments for Capital Assets show a decrease which is due to once off items (e.g. motor vehicles, computers and office furniture).

### 5.3. Infrastructure payments

The table below summarises the infrastructure expenditure and estimates relating to the department.

	2004/05	2005/06	2006/07	2007/08			2008/09	2009/10	2010/11
	audited	audited	preliminary	Main	Adjusted	Revised	MTEF	MTEF	MTEF
	R '000	R '000	R '000	R '000	R '000	R '000	R '000	R '000	R '000
New constructions (buildings and infrastructure)	-	-	1,238	3,000	5,000	5,000	3,000	3,180	3,403
Rehabilitation/upgrading	-	-	-	-	-	-	-	-	-
Recurrent maintenance	-	-	-	-	-	-	-	-	-
Other capital projects	-	-	-	-	-	-	-	-	-
<b>Total Economic Development</b>	<b>-</b>	<b>-</b>	<b>1,238</b>	<b>3,000</b>	<b>5,000</b>	<b>5,000</b>	<b>3,000</b>	<b>3,180</b>	<b>3,403</b>

### 5.4. Transfers

#### Transfers to public entities

Table 6.1(c) gives a summary of transfers to the six public entities that fall under the department's auspices. A financial summary in respect of the entities is present *Annexure – Vote 6: Economic Development*.

Table 6.1(c): Summary of departmental transfers to public entities

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2007/08	2008/09	2009/10
	2004/05	2005/06	2006/07						
Lim popo Dev elopm ent Corporation	121,000	89,665	80,000	80,000	70,000	70,000	50,000	64,800	69,336
Lim popo Support Agency	38,606	55,337	38,500	23,625	40,711	40,711	40,000	45,000	48,500
Enterpreunerial Support Centre		20,000	-	-	-	-	-		
Lim popo Inv estment Initiativ e	30,000	30,000	30,000	30,000	34,000	34,000	30,000	32,000	34,240
Lim popo Tourism & Parks Board	52,000	42,000	92,000	42,000	45,900	45,900	46,490	60,029	64,231
Lim popo Casino & Gaming Board	13,000	15,000	15,000	25,750	20,750	20,750	28,153	45,124	48,283
Gatew ay International Airport	10,000		-	-		-	-		
Local Business Serv ice Centre					2,000	2,000	-	-	-
SMME for African Iv ory Route	3,000	5,000	5,000				5,000	5,000	5,000
Liquor Board									
Total departmental transfers to public entities	267,606	257,002	260,500	201,375	213,361	213,361	199,643	251,953	269,590



## 6. Programme Description

The services rendered by this department are categorized under five programmes, as explained below. The payments and budgeted estimates for each programme are summarised in terms of sub-programmes and economic classification, details of which are given in *Annexure – Vote 6: Economic Development*.

### 6.1. Programme 1: Administration

The objective of this programme is to provide leadership, strategic management in accordance with legislation, regulations, policies and ensure appropriate support to other programmes.

#### Sub – Programmes

The programme consists of the: -

- Office of the MEC
- Office of the HOD
- Financial Management
- GITO, Corporate Services
- Strategic Management

#### Policies and Priorities

##### Policies

The programme is guided by national policies aimed at transforming the public service, such as Batho Pele and the White Paper on Transformation of the Public Service. In addition, the programmes works within the prevailing regulatory framework, including (inter alias) the Public Service Act, the Public Service Regulations, Skills Development and Levies Act, Basic Conditions of Employment Act, Labour Relations Act, Public Finance Management Act, Treasury Regulations, the Preferential Procurement Policy Framework Act, Access to Information Act and the Inter-Governmental Relations Act . The programme is also bound by centrally negotiated agreements [from the Public Service Coordinating Bargaining Council – PSCBC] regarding conditions of service for its employees.

##### Priorities

- Unqualified audit report
- Improved revenue collection processes
- Equitable distribution of resources
- Staff development
- Enhanced organizational performance
- Ensure a corrupt free corporate environment
- Promote corporate image and identity of the department

**Table 6.3(a) and 6.3(b) illustrate the payments and estimates of this programme over the seven-year period.**

**Table 6.3(a): Summary of payments and estimates: Programme 1: Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2004/05	2005/06	2006/07				2008/09	2009/10	2010/11
<b>Subprogramme</b>									
Statutory Allocations		680	719	719	719	719	-	-	-
Office of the MEC		-	3,354	5,851	5,851	5,851	6,951	7,396	7,915
Office of the HOD			1,284	5,182	5,167	5,182	5,718	6,075	6,500
Financial Management		20,551	18,158	44,676	33,545	34,280	34,861	37,273	39,882
Corporate Services		154,525	213,932	154,239	154,022	131,697	150,936	167,323	179,037
<b>Total payments and estimates</b>	<b>-</b>	<b>175,756</b>	<b>237,447</b>	<b>210,667</b>	<b>199,304</b>	<b>177,729</b>	<b>198,466</b>	<b>218,067</b>	<b>233,334</b>

**Table 6.3(b): Summary of payments and estimates by economic classification: Programme 1: Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2004/05	2005/06	2006/07				2008/09	2009/10	2010/11
<b>Current payments</b>	<b>-</b>	<b>152,014</b>	<b>203,558</b>	<b>191,063</b>	<b>175,963</b>	<b>158,955</b>	<b>188,221</b>	<b>206,705</b>	<b>221,177</b>
Compensation of employees	-	74,083	111,592	79,197	79,275	83,075	80,124	84,931	90,876
Goods and services	-	77,931	91,966	111,866	96,688	75,880	108,097	121,774	130,301
Interest and rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>-</b>	<b>293</b>	<b>67</b>	<b>-</b>	<b>367</b>	<b>367</b>	<b>-</b>	<b>-</b>	<b>-</b>
Provinces and municipalities	-	120	67	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	173	-	-	-	-	-	-	-
Households	-	-	-	-	367	367	-	-	-
<b>Payments for capital assets</b>	<b>-</b>	<b>23,449</b>	<b>33,822</b>	<b>19,604</b>	<b>22,974</b>	<b>18,407</b>	<b>10,245</b>	<b>11,362</b>	<b>12,157</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	21,949	32,290	16,685	20,055	15,487	8,630	9,446	10,107
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	1,500	1,532	2,919	2,919	2,920	1,615	1,916	2,050
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Total economic classification</b>	<b>-</b>	<b>175,756</b>	<b>237,447</b>	<b>210,667</b>	<b>199,304</b>	<b>177,729</b>	<b>198,466</b>	<b>218,067</b>	<b>233,334</b>

## 6.2. Programme 2: Economic Development

The main purpose of this programme is to ensure the promotion of economic planning, conducting of research and management of Economic Development.

## Functions

- Coordinate the consolidation of Economic Plans
- Ensure the Management of Economic Development Research
- Ensure the management of Economic Development Information

Tables 6.4(a) and 6.4(b) illustrate payments and estimates relating to Programme 2 from 2004/05 to 2010/11.

Table 6.4(a): Summary of payments and estimates: Programme 2: Economic Development

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	R thousand	2004/05	2005/06	2006/07	2007/08		2008/09	2009/10	2010/11
Subprogramme									
Enterprise Development			26,429	-	-	-	-	-	-
Local Economic Development			-	-	-	-	-	-	-
Economic Empowerment			98,907	-	-	-	-	-	-
Integrated Economic Development Services				119,060	124,409	122,778	117,388	129,437	138,497
Trade and Industry Development							73,698	56,888	60,870
Business Regulation and Governance							40,987	56,351	60,295
Economic Planning				12,724	12,613	10,685	15,146	16,151	17,281
Total payments and estimates	-	-	125,336	131,784	137,022	133,463	247,219	258,827	276,943

Table 6.4(b): Summary of payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Current payments</b>	-	-	5,504	25,159	23,311	19,752	70,540	68,722	73,533
Compensation of employees	-	-	4,319	13,411	13,424	9,865	31,141	30,600	32,742
Goods and services	-	-	1,185	11,748	9,887	9,887	39,399	38,122	40,791
Interest and rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	-	-	118,504	103,625	110,711	110,711	173,679	186,925	200,007
Provinces and municipalities	-	-	4	-	-	-	25,526	-	-
Departmental agencies and accounts	-	-	102,000	80,000	70,000	70,000	108,153	141,925	151,857
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	16,500	23,625	40,711	40,711	40,000	45,000	48,150
Households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	-	-	1,328	3,000	3,000	3,000	3,000	3,180	3,403
Buildings and other fixed structures	-	-	1,328	3,000	3,000	3,000	3,000	3,180	3,403
Machinery and equipment	-	-	-	-	-	-	-	-	-
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Total economic classification</b>	-	-	125,336	131,784	137,022	133,463	247,219	258,827	276,943

### 6.3. Programme 3: Environmental Affairs

The purpose of this programme is to deal with economic development growth and development challenges of the province. The strategies and programmes of the branch are informed by global, national and provincial policies and agenda for socio-economic development such as: United Nations Millennium Development Targets and Reconstruction and Development Programme Goals.

The programme has its strategic objectives divided into sub-programmes of:

- Industry
- SMME development
- Co-operative development
- Commerce
- Consumer Affairs
- Agencies and Parastatals

## Service delivery measures

- Flourishing SMME's in all sectors
- Having SMME's in all sectors shall be attained through:
- Expansion of the incubation programme
- Updating of database on sectoral basis
- The creation of a mechanism to link all SMME's
- Identify and categorise SMME's opportunities in the province
- The development of a procurement preference instrument for the SMME sector
- Creation of an SMME's clearing House for the Province
- The Clarification of and adjustment of the roles of SMME agencies

**Tables 6.5.(a) and 6.5(b) provide information relating to Programme 3: Trade and Industry Development.**

**Table 6.5(a): Summary of payments and estimates: Programme 3: Environmental Affairs**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Subprogramme</b>									
Trade & Investment Promotion			35880	141,038	58,567	58,372	-	-	-
Sector Development			2327	6,299	6,299	6,264	-	-	-
Industry Development			3,930	6,992	6,992	8,612	-	-	-
Environmental Trade and Protection							19,594	20,838	22,296
Biodiversity and Natural Resources Management							107,521	147,129	136,055
Environmental Management and Sustainable							-	-	-
<b>Total payments and estimates</b>	-	-	42,137	154,329	71,858	73,248	127,115	167,967	158,351

Table 6.5(b): Summary of payments and estimates by economic classification: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Current payments</b>	-	-	9,682	21,545	16,270	17,660	124,924	165,299	155,497
Compensation of employees	-	-	4,387	6,116	6,122	7,859	107,427	124,849	133,588
Goods and services	-	-	5,295	15,429	10,148	9,801	17,497	40,450	21,909
Interest and rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	-	-	32,455	132,784	55,588	55,588	500	500	535
Provinces and municipalities	-	-	2,003	102,784	21,588	21,588	-	-	-
Departmental agencies and accounts	-	-	30,452	30,000	34,000	34,000	500	500	535
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	-	-	-	-	-	-	1,691	2,168	2,319
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	1,691	2,168	2,319
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Total economic classification</b>	-	-	42,137	154,329	71,858	73,248	127,115	167,967	158,351

## 6.4. Programme 4: Tourism

The main purpose of this programme is to develop and promote Tourism in the Limpopo Province to ensure that the province becomes the preferred ecotourism destination in Southern Africa.

- The division gives policy direction in regard to:
- The development and implementation of the Tourism Growth Strategy
- The transformation of the Tourism Industry
- The creation of job opportunities in Tourism
- Enhancing black economic empowerment
- Coordination of public infrastructure in key tourism icons and areas
- The management, development and marketing of nature reserves.
- The Limpopo Tourism and Parks Board were established to assist in the implementation of the programme. This process involves the transfer of functions and secondment of some personnel from the department to the Board. Due to the above the performance on the set objectives, the following challenges need to be addressed
  - Structural arrangements with roles and responsibilities between the department, the Limpopo Tourism and Parks Board and public entities.
  - The transfer process of assets to the Limpopo Tourism and Parks Board to enable delivery needs to be finalized.
  - The appointment of core staff to implement the set responsibility of the Board and the department

- The alignment of tourism development projects as identified within the Tourism growth strategy with the integrated development plans of municipalities and other public entities.
- Policy formulation to provide a framework for tourism development in the province.
- Provision of management frameworks for the development and management of the provincial nature reserves to ensure compliance of appropriate legislation.

**Tables 6.6(a) and 6.6(b) summarise payments and budgeted estimates for the period 2004/05 to 2010/11.**

**Table 6.9(a): Expenditure on training: Economic Development, Environment and Tourism**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2004/05	2005/06	2006/07				2008/09	2009/10	2010/11
<b>Programme 1: Administration</b> <sup>1</sup>	3,454	3,596	7,352	3,470	3,470	3,470	3,761	3,949	4,146
<i>of which</i>									
Subsistence and travel	345	360	735	750	750	750	419	440	462
Payments on tuition	3,109	3,236	6,617	2,720	2,720	2,720	3,342	3,509	3,684
<b>Programme 2: Integrated Economic Dev Serv</b>	-	-	-	-	-	-	-	-	-
<i>of which</i>									
Subsistence and travel									
Payments on tuition									
<b>Programme 3: Trade &amp; Industry Development</b>	-	-	-	-	-	-	-	-	-
<i>of which</i>									
Subsistence and travel									
Payments on tuition									
<b>Programme 4: Business Regulation &amp; Gov</b>									
Subsistence and travel									
Payments on tuition									
<b>Programme 5: Environment and Tourism</b>	330	-	-	-	-	-	-	-	-
<i>of which</i>									
Subsistence and travel		33							
Payments on tuition	20	297							
<b>Total expenditure on training</b>	<b>3,784</b>	<b>3,596</b>	<b>7,352</b>	<b>3,470</b>	<b>3,470</b>	<b>3,470</b>	<b>3,761</b>	<b>3,949</b>	<b>4,146</b>

Table 6.6(b): Summary of payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2004/05	2005/06	2006/07				2008/09	2009/10	2010/11
<b>Current payments</b>	<b>42,670</b>	<b>8,999</b>	<b>9,663</b>	<b>10,040</b>	<b>12,159</b>	<b>22,574</b>	<b>29,755</b>	<b>35,181</b>	<b>33,814</b>
Compensation of employees	12,664	6,158	6,630	6,884	8,591	18,471	23,593	25,008	26,759
Goods and services	30,006	2,841	3,033	3,156	3,568	4,103	6,162	10,173	7,055
Interest and rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>199,640</b>	<b>194,839</b>	<b>3</b>	<b>25,750</b>	<b>20,750</b>	<b>20,750</b>	<b>51,490</b>	<b>65,029</b>	<b>69,581</b>
Provinces and municipalities	34	10	3	-	-	-	-	-	-
Departmental agencies and accounts	161,506	194,829	-	25,750	20,750	20,750	46,490	60,029	64,231
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	38,100	-	-	-	-	-	5,000	5,000	5,350
Households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	4	-	-	-	-	-	-	-	-
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Total economic classification</b>	<b>242,314</b>	<b>203,838</b>	<b>9,666</b>	<b>35,790</b>	<b>32,909</b>	<b>43,324</b>	<b>81,245</b>	<b>100,210</b>	<b>103,395</b>

## 6.5 Programme 5: Economic Planning

The main purpose of this programme is to ensure the promotion of economic planning, conducting of research and management of Economic Development Information.

### Functions

- Co-ordinate the consolidation of Economic Plans
- Ensure the management of Economic Development Research
- Ensure the management of Economic Development Information



**Tables 6.7(a) and 6.7(b) summarise payments and budgeted estimates for the period 2004/05 to 2010/11.**

**Table 6.7 (a): Summary of payments and estimates: Programme 5: Environment and Tourism**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
Environment Trade & Tourism		34,978	15,583	17,892	21,892	21,595	-	-	-
Biodiversity & Natural Resource Management		51,148	168,268	137,116	111,473	79,189	-	-	-
Tourism & CED	131,098	63,505	14,810						
Environmental Management	31,736			72,002	82,378	81,399			
<b>Total payments and estimates</b>	<b>162,834</b>	<b>149,631</b>	<b>198,661</b>	<b>227,010</b>	<b>215,743</b>	<b>182,183</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Table 6.7(b): Summary of payments and estimates by economic classification: Programme 5: Environment and Tourism**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Current payments</b>	<b>88,343</b>	<b>71,380</b>	<b>92,225</b>	<b>178,177</b>	<b>158,511</b>	<b>130,509</b>	<b>-</b>	<b>-</b>	<b>-</b>
Compensation of employees	76,630	42,902	73,021	145,821	127,956	103,829	-	-	-
Goods and services	11,713	28,478	19,204	32,356	30,555	26,680	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>68,218</b>	<b>62,098</b>	<b>102,998</b>	<b>42,500</b>	<b>48,700</b>	<b>49,117</b>	<b>-</b>	<b>-</b>	<b>-</b>
Provinces and municipalities		98	48	-	-	-	-	-	-
Departmental agencies and accounts	65,000	57,000	97,950	42,000	45,900	45,900	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	218	-	-	-	-	-	-	-	-
Non-profit institutions	3,000	5,000	5,000	-	2,000	2,000	-	-	-
Households	-	-	-	500	800	1,217	-	-	-
<b>Payments for capital assets</b>	<b>6,273</b>	<b>16,153</b>	<b>3,438</b>	<b>6,333</b>	<b>8,532</b>	<b>2,557</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	5,045	11,200	-	-	2,557	557	-	-	-
Machinery and equipment	1,228	4,953	2,873	5,691	5,975	2,000	-	-	-
Cultivated assets	-	-	565	642	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Total economic classification</b>	<b>162,834</b>	<b>149,631</b>	<b>198,661</b>	<b>227,010</b>	<b>215,743</b>	<b>182,183</b>	<b>-</b>	<b>-</b>	<b>-</b>

## 7. Other programme information

### 7.1 Personnel numbers and costs

Personnel numbers per programme for full-time equivalent positions are given in Table 6.8(a) and 6.8(b) below for the previous and current financial years, along with estimates over the MTEF.

**Table 6.8(a): Personnel numbers and costs<sup>1</sup>: Economic Development, Environment and Tourism**

Personnel numbers	As at 31 March 2005	As at 31 March 2006	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011
Programme 1: Administration <sup>1</sup>	424	78	78	78	78	500	450
Programme 2: Intergrated Economic Development Service	-	-	18	18	18	24	50
Programme 3: Trade & Industry Development	-	-	-	-	-	-	-
Programme 4: Business Regulation & Governance	53	112	409	422	422	42	70
Programme 5: Environment and Tourism	1,484	1,484	1,484	1,484	1,484	1,244	1,430
<b>Total personnel numbers: (name of department)</b>	<b>1,961</b>	<b>1,674</b>	<b>1,989</b>	<b>2,002</b>	<b>2,002</b>	<b>1,810</b>	<b>2,000</b>
Total personnel cost (R thousand)	89,294	123,143	199,949	235,368	242,285	265,388	283,965
Unit cost (R thousand)	46	74	101	118	121	147	142

<sup>1</sup>) Full-time equivalent

Table 6.8(b): Summary of departmental human resources and finance components personnel numbers and costs

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Total for department</b>									
Personnel numbers (head count)	1,961	1,674	1,989	2,002	2,002	2,002	2,002	1,810	2,010
Personnel costs (R'000)	89,294	123,143	199,949	251,429	235,368	223,099	233,775	265,388	283,965
<b>Human resources component</b>									
Personnel numbers	46	47	52	50	50	50	53	53	55
Personnel costs	12,800	12,299	6,640	8,875	8,875	8,875	9,408	9,500	9,500
Head count as % of total for department	2	3	3	2	2	2	3	3	3
Personnel cost as % of total for department	14	10	3	4	4	4	4	4	3
<b>Finance component</b>									
Personnel numbers (head count)	46	43	145	150	150	150	154	158	158
Personnel cost (R'000)	9,089	8,928	12,011	17,144	17,144	17,144	18,173	18,900	18,900
Head count as % of total for department	2	3	7	7	7	7	8	9	8
Personnel cost as % of total for department	10	7	6	7	7	8	8	7	7
<b>Full time workers</b>									
Personnel numbers (head count)				1,710	1,710	1,710	1,810	2,000	2,010
Personnel cost (R'000)									
Head count as % of total for departments									
Personnel cost as % of total for department									
<b>Parttime workers</b>									
Personnel numbers (head count)									
Personnel numbers (R'000)									
Head count as % of total for departments									
Personnel cost as % of total for departments									
<b>Contract workers</b>									
Personnel numbers (head count)				109	110	110	110	110	115
Personnel numbers (R'000)									
Head count as % of total for departments									
Personnel count as % of total for departments									

Note that the total personnel costs shown in the Table 6.8(a) above includes both the amount that is reflected in the department's budget as Compensation of employees, as well as the portion of the personnel budget.

Table 6.8(b) above reflects the summary of personnel numbers in the department, specifying the number of posts in the Human Resource and Finance components, incorporating Financial Management services, Supply Chain management and associated services.

## 7.2 Training

Table 6.9(a) and 6.9(b) reflects departmental expenditure on training per programme over the seven-year period under review.

Table 6.9(a): Expenditure on training: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Programme 1: Administration</b>	3,454	3,596	7,352	3,470	3,470	3,470	3,761	3,949	4,146
<i>of which</i>									
Subsistence and travel	345	360	735	750	750	750	419	440	462
Payments on tuition	3,109	3,236	6,617	2,720	2,720	2,720	3,342	3,509	3,684
<b>Programme 2: Economic Development</b>	-	-	-	-	-	-	-	-	-
<i>of which</i>									
Subsistence and travel									
Payments on tuition									
<b>Programme 3: Environmental Affairs</b>	-	-	-	-	-	-	-	-	-
<i>of which</i>									
Subsistence and travel									
Payments on tuition									
<b>Programme 4: Tourism</b>									
Subsistence and travel									
Payments on tuition									
<b>Programme 5: Environment and Tourism</b>	330	-	-	-	-	-	-	-	-
<i>of which</i>									
Subsistence and travel		33							
Payments on tuition	20	297							
<b>Total expenditure on training</b>	<b>3,784</b>	<b>3,596</b>	<b>7,352</b>	<b>3,470</b>	<b>3,470</b>	<b>3,470</b>	<b>3,761</b>	<b>3,949</b>	<b>4,146</b>

Table 6.9(b): Information on training: Provincial Treasury

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
Number of staff	1,961	1,674	1,989	2,002	2,002	2,002	2,002	1,810	2,000
Number of personnel trained	-	197	213	254	254	254	904	948	995
of which									
Male		123	94	129	129	129	595	624	655
Female		74	119	125	125	125	309	324	340
Number of training opportunities	-	72	69	73	73	73	86	92	98
of which									
Tertiary		24	29	31	31	31	33	35	37
Workshops		38	40	42	42	42	46	48	50
Seminars		10					7	9	11
Other									
Number of bursaries offered		43	59	115	115	115	168	176	185
Number of interns appointed		98	108	98	98	98	141	148	155
Number of learnerships appointed	-	-					21	22	23
Number of days spent on training		710	745	742	742	742	862	905	950

The department is required by the Skills Development Act to budget for staff training. This requirement gives credence to government policy on human resource development. To facilitate this process, the department is affiliated to the line function Sectoral Education and Training Authority (SETA), and the Construction Education and Training Authority (CETA).

## ANNEXURE to Vote 6: Economic Development

Table 6.10: Specification of receipts: Economic Development, Environmental Affairs and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Tax receipts</b>	<b>12,900</b>	<b>15,840</b>	<b>20,309</b>	<b>17,900</b>	<b>24,230</b>	<b>24,230</b>	<b>25,061</b>	<b>29,196</b>	<b>32,190</b>
Casino taxes	7,500	8,240	13,059	9,600	16,323	16,323	16,489	19,787	20,930
Motor vehicle licences									
Horse racing taxes	3,100	3,300	4,947	3,900	5,607	5,607	6,172	6,909	8,660
Other Tax	2,300	4,300	2,303	4,400	2,300	2,300	2,400	2,500	2,600
<b>Non-tax receipts</b>	<b>19,577</b>	<b>4,809</b>	<b>3,725</b>	<b>3,580</b>	<b>4,461</b>	<b>4,461</b>	<b>14,816</b>	<b>15,032</b>	<b>15,237</b>
Sale of goods and services other than capital assets	6,177	2,712	3,677	3,560	4,400	4,400	14,745	14,961	15,167
Sales of goods and services produced by department	6,177	2,712	3,677	3,560	4,400	4,400	14,745	14,961	15,167
Sales by market establishments									
Administrative fees	3,012	598	2,840	2,960	3,688	3,688	13,918	14,128	14,328
Other sales	3,165	2,114	837	600	712	712	827	833	839
Of which									
Board and Lodging	1,496	1,234	701	-	10	10	20	20	80
Tender Documents	1,100	642	127	100	297	297	255	218	250
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
Fines, penalties and forfeits	10,900	2,096	47	20	60	60	70	70	70
Interest, dividends and rent on land	2,500	1	1	-	1	1	1	1	-
Interest									
Dividends	2,500	1	1	-	1	1	1	1	
Rent on land									
<b>Transfers received from:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Other governmental units									
Universities and technikons									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
<b>Sales of capital assets</b>	<b>-</b>	<b>7</b>	<b>7</b>	<b>-</b>	<b>36</b>	<b>36</b>	<b>40</b>	<b>40</b>	<b>50</b>
Land and subsoil assets									
Other capital assets		7	7		36	36	40	40	50
<b>Financial transactions</b>	<b>11650</b>	<b>1,700</b>	<b>848</b>	<b>1,920</b>	<b>1,573</b>	<b>1,573</b>	<b>1,398</b>	<b>1,253</b>	<b>1,250</b>
<b>Total departmental receipts</b>	<b>34,177</b>	<b>21,504</b>	<b>26,472</b>	<b>23,400</b>	<b>30,300</b>	<b>30,300</b>	<b>41,315</b>	<b>45,521</b>	<b>48,727</b>

Of which: Capitalised compensation <sup>6</sup>

Table 6.11(a): Payments and estimates by economic classification: Economic Development, Environmental Affairs and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Current payments</b>	<b>131,013</b>	<b>232,393</b>	<b>320,632</b>	<b>425,984</b>	<b>386,214</b>	<b>349,450</b>	<b>369,930</b>	<b>450,908</b>	<b>459,019</b>
Compensation of employees	89,294	123,143	199,949	251,429	235,368	223,099	233,775	265,388	283,965
Salaries and wages	87,610	81,117	178,020	221,537	206,970	195,569	203,456	233,250	249,578
Social contributions	1,684	42,026	21,929	29,892	28,398	27,530	30,319	32,138	34,387
Goods and services	41,719	109,250	120,683	174,555	150,846	126,351	136,155	185,520	175,054
of which									
Telephone Services									
Stationery									
Hire: Labour Saving Devices									
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to</b>	<b>267,858</b>	<b>257,230</b>	<b>254,027</b>	<b>304,659</b>	<b>236,116</b>	<b>236,533</b>	<b>269,179</b>	<b>277,453</b>	<b>295,125</b>
Provinces and municipalities	252	228	2,125	102,784	21,588	21,588	25,526	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	252	228	2,125	102,784	21,588	21,588	25,526	-	-
Municipalities	252	228	2,125	102,784	21,588	21,588	25,526	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	226,506	251,829	230,402	177,750	170,650	170,650	178,653	207,453	221,975
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	226,506	251,829	230,402	177,750	170,650	170,650	178,653	207,453	221,975
Universities and technicians	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	41,100	5,173	21,500	23,625	42,711	42,711	65,000	70,000	73,150
Households	-	-	-	500	1,167	1,584	-	-	-
Social benefits	-	-	-	-	367	367	-	-	-
Other transfers to households	-	-	-	500	800	1,217	-	-	-
<b>Payments for capital assets</b>	<b>6,277</b>	<b>39,602</b>	<b>38,588</b>	<b>28,937</b>	<b>34,506</b>	<b>23,964</b>	<b>14,936</b>	<b>16,710</b>	<b>17,879</b>
Buildings and other fixed structures	5,045	11,200	1,328	3,000	5,557	3,557	3,000	3,180	3,403
Buildings	5,045	11,200	1,328	3,000	5,557	3,557	3,000	3,180	3,403
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1,232	26,902	35,163	22,376	26,030	17,487	10,321	11,614	12,426
Transport equipment	-	10,800	22,090	4,129	4,129	4,129	2,018	2,727	2,918
Other machinery and equipment	1,232	16,102	13,073	18,247	21,901	13,358	8,303	8,887	9,508
Cultivated assets	-	-	565	642	-	-	-	-	-
Software and other intangible assets	-	1,500	1,532	2,919	2,919	2,920	1,615	1,916	2,050
Land and soil assets	-	-	-	-	-	-	-	-	-
<b>Total economic classification: Programme</b>	<b>405,148</b>	<b>529,225</b>	<b>613,247</b>	<b>759,580</b>	<b>656,836</b>	<b>609,947</b>	<b>654,045</b>	<b>745,071</b>	<b>772,023</b>
Of which: Capitalised compensation	-	-	-	-	-	-	-	-	-

Table 6.11(b): Payments and estimates by economic classification: Programme 1 Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Current payments</b>	-	152,014	203,558	191,063	175,963	158,955	168,221	186,705	201,175
Compensation of employees	-	74,083	111,592	79,197	79,275	83,075	80,124	84,931	90,876
Salaries and wages		32,722	98,453	69,069	69,147	74,947	70,337	74,557	79,776
Social contributions		41,361	13,139	10,128	10,128	8,128	9,787	10,374	11,100
Goods and services		77,931	91,966	111,866	96,688	75,880	88,097	101,774	110,299
of which									
Telephone Services			7,100	8,000	8,000	8,000	8,100	8,200	8,610
Stationery			3,100	4,000	4,000	4,000	4,000	4,000	4,200
Hire: Labour Saving Devices			3,800	4,000	4,000	4,000	4,000	4,100	4,305
GG Transport Running Cost			6,900	7,000	7,000	7,000	7,200	7,400	7,770
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to <sup>1</sup>:</b>	-	293	67	-	367	367	-	-	-
Provinces and municipalities	-	120	67	-	-	-	-	-	-
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities <sup>3</sup>	-	120	67	-	-	-	-	-	-
Municipalities		120	67	-	-	-			
Municipal agencies and funds									
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds									
Provide list of entities receiving transfers <sup>4</sup>									
Universities and technikons									
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions		173	0						
Households	-	-	-	-	367	367	-	-	-
Social benefits					367	367			
Other transfers to households						-			
<b>Payments for capital assets</b>	-	23,449	33,822	19,604	22,974	18,407	10,245	11,362	12,157
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	-	21,949	32,290	16,685	20,055	15,487	8,630	9,446	10,107
Transport equipment		10,800	21,597	4,129	4,129	4,129	1,418	1,727	1,848
Other machinery and equipment		11,149	10,693	12,556	15,926	11,358	7,212	7,719	8,259
Cultivated assets									
Software and other intangible assets		1,500	1,532	2,919	2,919	2,920	1,615	1,916	2,050
Land and subsoil assets									
<b>Total economic classification: Programme</b>	-	175,756	237,447	210,667	199,304	177,729	178,466	198,067	213,332
<i>Of which: Capitalised compensation</i>	-	-	-	-	-	-	-	-	-



Table 6.11(c): Payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Current payments</b>	-	-	5,504	25,159	23,311	19,752	55,540	63,722	68,532
Compensation of employees	-	-	4,319	13,411	13,424	9,865	31,141	30,600	32,742
Salaries and wages			3,860	11,937	11,950	8,391	28,047	27,320	29,233
Social contributions			459	1,474	1,474	1,474	3,094	3,280	3,509
Goods and services			1,185	11,748	9,887	9,887	24,399	33,122	35,790
of which									
Consultants			308	410	410	410	530	542	542
Audit Fees			459	500	500	500	530	518	518
Provincial Reserve			1,980	2,000	2,000	2,000	2,650	2,100	2,100
SITA			2,300	2,000	2,000	2,000	2,332	2,800	2,800
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to <sup>1</sup>:</b>	-	-	118,504	103,625	110,711	110,711	208,679	211,924	225,009
Provinces and municipalities	-	-	4	-	-	-	25,526	-	-
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds									-
Provincial agencies and funds									
Municipalities <sup>3</sup>	-	-	4	-	-	-	25,526	-	-
Municipalities			4	-	-	-	25,526		
Municipal agencies and funds									
Departmental agencies and accounts	-	-	102,000	80,000	70,000	70,000	118,153	141,924	151,859
Social security funds									
Provide list of entities receiving transfers	<sup>4</sup>		102,000	80,000	70,000	70,000	118,153	141,924	151,859
Universities and technikons									
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations				-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers				-			-	-	-
Foreign governments and international organisations									
Non-profit institutions			16,500	23,625	40,711	40,711	65,000	70,000	73,150
Households	-	-	-	-	-	-	-	-	-
Social benefits									
Other transfers to households									
<b>Payments for capital assets</b>	-	-	1,328	3,000	3,000	3,000	3,000	3,180	3,403
Buildings and other fixed structures	-	-	1,328	3,000	3,000	3,000	3,000	3,180	3,403
Buildings			1,328	3,000	3,000	3,000	3,000	3,180	3,403
Other fixed structures									
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment									
Other machinery and equipment									
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
<b>Total economic classification: Programme</b>	-	-	125,336	131,784	137,022	133,463	267,219	278,826	296,944
<i>Of which: Capitalised compensation</i>	-	-	-	-	-	-	-	-	-

Table 6.11(d): Payments and estimates by economic classification: Programme 3: Environmental Affairs

Table 0.11 (U): Payments and estimates by economic classification, Programme 1: Environmental Affairs									
R thousand	Outcome			Main	Adjusted	Revised	Medium-term estimates		
	Audited	Audited	Audited	appropriation	appropriation	estimate	2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07	2007/08					
Current payments	-	-	9,682	21,545	16,270	17,660	124,924	165,299	155,498
Compensation of employees	-	-	4,387	6,116	6,122	7,859	107,427	124,849	133,588
Salaries and wages			3,866	5,605	5,605	6,871	91,843	108,330	115,913
Social contributions			521	511	517	988	15,584	16,519	17,675
Goods and services			5,295	15,429	10,148	9,801	17,497	40,450	21,910
of which									
Consultants			530	542	542	542	530	542	542
Audit Fees			530	518	518	518	530	518	518
Provincial Reserve			2,650	2,100	2,100	2,100	2,650	2,100	2,100
SITA			2,332	2,800	2,800	2,800	2,332	2,800	2,800
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
Transfers and subsidies to <sup>1</sup> :	-	-	32,455	132,784	55,588	55,588	500	500	535
Provinces and municipalities	-	-	2,003	102,784	21,588	21,588	-	-	-
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds							-	-	-
Provincial agencies and funds					-	-			
Municipalities <sup>3</sup>	-		2,003	102,784	21,588	21,588	-	-	-
Municipalities			2,003	102,784	21,588	21,588	-	-	-
Municipal agencies and funds									
Departmental agencies and accounts	-	-	30,452	30,000	34,000	34,000	500	500	535
Social security funds									
Provide list of entities receiving transfers <sup>4</sup>			30,452	30,000	34,000	34,000	500	500	535
Universities and technicians									-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers	-	-	-						
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions									-
Households	-	-	-	-	-	-	-	-	-
Social benefits									
Other transfers to households									
Payments for capital assets	-	-	-	-	-	-	1,691	2,168	2,319
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	-	-	-	-	-	-	1,691	2,168	2,319
Transport equipment							600	1,000	1,070
Other machinery and equipment							1,091	1,168	1,249
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
Total economic classification: Programme	-	-	42,137	154,329	71,858	73,248	127,115	167,967	158,352
Of which: Capitalised compensation	-	-	-	-	-	-	-	-	-

Table 6.11(e): Payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Current payments</b>	<b>42,670</b>	<b>8,999</b>	<b>9,663</b>	<b>10,040</b>	<b>12,159</b>	<b>22,574</b>	<b>21,245</b>	<b>35,182</b>	<b>33,814</b>
Compensation of employees	12,664	6,158	6,630	6,884	8,591	18,471	15,083	25,008	26,759
Salaries and wages	10,980	5,493	6,091	6,056	7,763	13,810	13,229	23,043	24,656
Social contributions	1,684	665	539	828	828	4,661	1,854	1,965	2,103
Goods and services	30,006	2,841	3,033	3,156	3,568	4,103	6,162	10,174	7,055
of which									
GG Transport Running Costs	320	320	320	500	500	500	2,650	2,845	2,845
Fuel Allowance	860	852	852	960	960	960	3,180	3,240	3,250
Telephone Services	990	1,012	1,012	1,000	1,000	1,000	2,120	2,240	2,240
Capital Remuneration Allowance	740	800	800	850	850	850	22,427	22,542	22,542
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to <sup>1</sup>:</b>	<b>199,640</b>	<b>194,839</b>	<b>3</b>	<b>25,750</b>	<b>20,750</b>	<b>20,750</b>	<b>60,000</b>	<b>65,029</b>	<b>69,581</b>
Provinces and municipalities	34	10	3	-	-	-	-	-	-
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities <sup>3</sup>	34	10	3	-	-	-	-	-	-
Municipalities	34	10	3	-	-	-	-	-	-
Municipal agencies and funds			-						
Departmental agencies and accounts	161,506	194,829	-	25,750	20,750	20,750	60,000	65,029	69,581
Social security funds									
Provide list of entities receiving transfers	161,506	194,829	-	25,750	20,750	20,750	60,000	65,029	69,581
Universities and technikons									
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions	38,100	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Social benefits									
Other transfers to households									
<b>Payments for capital assets</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	4	-	-	-	-	-	-	-	-
Transport equipment									
Other machinery and equipment	4	-							
Cultivated assets									
Software and other intangible assets							-	-	
Land and subsoil assets									
<b>Total economic classification</b>	<b>242,314</b>	<b>203,838</b>	<b>9,666</b>	<b>35,790</b>	<b>32,909</b>	<b>43,324</b>	<b>81,245</b>	<b>100,211</b>	<b>103,395</b>
<i>Of which: Capitalised compensation</i>	-	-	-	-	-	-	-	-	-

Table 6.11(f): Payments and estimates by economic classification: Programme 5: Environment &amp; Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2008/09	2009/10	2010/11
	2004/05	2005/06	2006/07						
<b>Current payments</b>	<b>88,343</b>	<b>71,380</b>	<b>92,225</b>	<b>178,177</b>	<b>158,511</b>	<b>130,509</b>	-	-	-
Compensation of employees	76,630	42,902	73,021	145,821	127,956	103,829	-	-	-
Salaries and wages	76,630	42,902	65,750	128,870	112,505	91,550	-	-	-
Social contributions	-	-	7,271	16,951	15,451	12,279	-	-	-
Goods and services	11,713	28,478	19,204	32,356	30,555	26,680	-	-	-
of which									
GG Transport Running Costs	-	-	1,270	2,500	2,500	2,500	-	-	-
Fuel Allowance	-	-	1,990	3,000	3,000	3,000	-	-	-
Telephone Services	-	-	1,040	2,000	2,000	2,000	-	-	-
Capital Remuneration Allowance	-	-	10,952	21,158	21,158	20,158	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to <sup>1</sup>:</b>	<b>68,218</b>	<b>62,098</b>	<b>102,998</b>	<b>42,500</b>	<b>48,700</b>	<b>49,117</b>	-	-	-
Provinces and municipalities	218	98	48	-	-	-	-	-	-
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities <sup>3</sup>	218	98	48	-	-	-	-	-	-
Municipalities	218	98	48	-	-	-	-	-	-
Municipal agencies and funds									
Departmental agencies and accounts	65,000	57,000	97,950	42,000	45,900	45,900	-	-	-
Social security funds									
Provide list of entities receiving transfers	65,000	57,000	97,950	42,000	45,900	45,900	-	-	-
Universities and technicians									
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions	3,000	5,000	5,000	-	2,000	2,000	-	-	-
Households	-	-	-	500	800	1,217	-	-	-
Social benefits				-	-	-	-	-	-
Other transfers to households				500	800	1,217	-	-	-
<b>Payments for capital assets</b>	<b>6,273</b>	<b>16,153</b>	<b>3,438</b>	<b>6,333</b>	<b>8,532</b>	<b>2,557</b>	-	-	-
Buildings and other fixed structures	5,045	11,200	-	-	2,557	557	-	-	-
Buildings	5,045	11,200	-		2,557	557	-	-	-
Other fixed structures									
Machinery and equipment	1,228	4,953	2,873	5,691	5,975	2,000	-	-	-
Transport equipment	-	-	493				-	-	-
Other machinery and equipment	1,228	4,953	2,380	5,691	5,975	2,000	-	-	-
Cultivated assets			565	642	-	-	-	-	-
Software and other intangible assets							-	-	-
Land and subsoil assets									
<b>Total economic classification</b>	<b>162,834</b>	<b>149,631</b>	<b>198,661</b>	<b>227,010</b>	<b>215,743</b>	<b>182,183</b>	-	-	-
<i>Of which: Capitalised compensation</i>	-	-	-	-	-	-	-	-	-

Table B.6: Financial summary for the LimDev

R thousand	Outcome			Revised	Medium-term estimates		
	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
<b>Revenue</b>							
Tax revenue	-	-	-	-	-	-	-
Non-tax revenue	340,521	384,765	415,041	488,954	535,649	589,214	648,135
Sale of goods and services other than capital assets	340,521	384,765	415,041	488,954	535,649	589,214	648,135
Of which:							
Admin fees	0	0	0	0	0	0	0
Sales by market establishments	0	0	0	0	0	0	0
Non-market sales	340,521	384,765	415,041	488,954	535,649	589,214	648,135
Other non-tax revenue	0	0	0	0	0	0	0
Transfers received	83,900	85,000	88,802	88,802	(88,802)	(88,802)	(88,802)
Sale of capital assets	-	-	-	-	-	-	-
<b>Total revenue</b>	<b>424,421</b>	<b>469,765</b>	<b>503,843</b>	<b>575,756</b>	<b>446,847</b>	<b>500,412</b>	<b>559,333</b>
<b>Expenses</b>							
Current expense	387,720	391,706	92,112	99,003	108,903	119,795	131,776
Compensation of employees	-	-	-	-	-	1	2
Goods and services	379,709	371,882	88,802	88,802	97,682	107,450	118,195
Depreciation	-	-	-	-	-	1	2
Interest/dividends and rent on land	8,011	19,824	3,310	10,201	11,221	12,343	13,577
Interest	8,011	19,824	3,310	10,201	11,221	12,343	13,577
Dividends	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-
Tax and Outside shareholders interest	3,328	-	(3,418)	(1,348)	-	-	-
Adjustments to Fair Value	-	-	-	-	-	-	-
Unearned reserves (social security funds only)	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-
<b>Total expenses</b>	<b>391,048</b>	<b>391,706</b>	<b>88,694</b>	<b>97,655</b>	<b>108,903</b>	<b>119,795</b>	<b>131,776</b>
<b>Surplus / (Deficit)</b>	<b>33,373</b>	<b>78,059</b>	<b>415,149</b>	<b>478,101</b>	<b>337,944</b>	<b>380,617</b>	<b>427,557</b>
<b>Cash flow summary</b>							
Adjust surplus / (def) for accrual transactions	(518)	(21,469)	27,882	12,163	13,380	14,719	16,190
Adjustments for:							
Depreciation	(9,347)	9,986	4,518	(4,588)	(5,046)	(5,551)	(6,106)
Interest	-	(19,824)	-	-	-	-	-
Net (profit) / loss on disposal of fixed assets	(7,681)	9,986	1,948	1,482	1,630	1,753	1,973
Other	16,510	(21,616)	21,416	15,289	16,798	18,476	20,324
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>32,855</b>	<b>56,591</b>	<b>443,031</b>	<b>480,264</b>	<b>351,324</b>	<b>385,335</b>	<b>443,747</b>
Changes in working capital	37,257	40,894	702	(12,093)	(13,302)	(14,634)	(16,096)
(Decrease) / increase in accounts payable	48,028	(2,880)	8,494	3,888	4,288	4,716	5,188
Decrease / (increase) in accounts receivable	(11,771)	8,174	(7,752)	(15,991)	(17,580)	(19,360)	(21,284)
(Decrease) / increase in provisions	-	35,600	-	-	-	-	-
<b>Cash flow from operating activities</b>	<b>70,112</b>	<b>97,485</b>	<b>443,733</b>	<b>478,171</b>	<b>338,022</b>	<b>380,701</b>	<b>427,651</b>
Transfers from government	83,900	85,000	88,700	88,802	(88,802)	(88,802)	(88,802)
Of which: Capital	-	-	-	-	-	-	-
: Current	83,900	85,000	88,700	88,802	(88,802)	(88,802)	(88,802)
<b>Cash flow from investing activities</b>	<b>(17,238)</b>	<b>2,816</b>	<b>(11,882)</b>	<b>(289,502)</b>	<b>(285,454)</b>	<b>(313,988)</b>	<b>(344,769)</b>
Acquisition of Assets	(6,353)	8,660	(5,349)	(144,197)	(158,617)	(174,478)	(191,294)
Other flows from Investing Activities	(10,885)	(5,844)	(6,237)	(115,305)	(126,837)	(139,530)	(153,472)
<b>Cash flow from financing activities</b>	<b>(32,059)</b>	<b>(83,053)</b>	<b>488,866</b>	<b>114,828</b>	<b>126,310</b>	<b>138,941</b>	<b>152,835</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>(20,815)</b>	<b>17,248</b>	<b>902,017</b>	<b>333,487</b>	<b>178,878</b>	<b>205,644</b>	<b>235,720</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	170,743	347,451	327,846	547,928	602,722	662,983	729,293
Investments	179,618	38,148	57,279	104,375	11,812	126,233	138,923
Cash and Cash Equivalents	41,338	50,123	109,089	88,849	95,533	105,087	115,595
Receivables and Prepayments	174,398	162,147	154,354	138,363	152,199	167,418	184,555
Inventory	13,697	18,036	15,485	9,691	10,660	11,725	12,859
<b>TOTAL ASSETS</b>	<b>579,794</b>	<b>615,905</b>	<b>664,033</b>	<b>887,206</b>	<b>872,926</b>	<b>1,073,517</b>	<b>1,181,305</b>
Capital & Reserves	282,062	364,443	387,161	505,610	556,172	611,789	672,968
Borrowings	98,360	111,486	138,571	252,411	277,651	305,416	335,958
Post Retirement Benefits	16,275	24,836	41,152	35,764	39,340	43,274	47,601
Trade and Other Payables	183,097	105,642	97,149	93,251	102,576	112,834	124,177
Provisions	-	16,014	-	169,339	186,339	204,973	225,470
Managed Funds	-	-	-	-	-	-	-
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>579,794</b>	<b>622,431</b>	<b>664,033</b>	<b>1,056,435</b>	<b>1,162,078</b>	<b>1,278,286</b>	<b>1,406,114</b>
Contingent Liabilities	-	-	-	-	-	-	-

Table 6.11 : Financial summary for the LIMPOPO BUSINESS SUPPORT AGENCY (LIBSA)

R thousand	Outcome			Revised 2007/08	Medium-term estimates		
	2004/05	2005/06	2006/07		2009/09	2009/10	2010/11
<b>Revenue</b>							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	2	12	10	15	20	20	50
Sale of goods and services other than capital assets	–	–	–	–	–	–	–
Of which:	–	–	–	–	–	–	–
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	–	–	–	–	–	–	–
Non-market sales	–	–	–	–	–	–	–
Other non-tax revenue	2	12	10	15	20	20	50
Transfers received	11,965	29,938	43,350	47,079	56,846	83,000	120,000
Sale of capital assets	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>11,967</b>	<b>29,950</b>	<b>43,360</b>	<b>47,094</b>	<b>56,866</b>	<b>83,020</b>	<b>120,050</b>
<b>Expenses</b>							
Current expense	8,829	26,938	39,760	43,494	53,266	75,700	110,000
Compensation of employees	5,466	12,000	12,000	12,000	15,000	30,000	50,000
Goods and services	3,090	14,623	27,365	31,074	37,786	45,000	59,000
Depreciation	273	315	365	420	480	700	1,000
Interest, dividends and rent on land	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders interest	–	–	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	1,051	3,000	3,600	3,600	3,600	7,000	10,000
<b>Total expenses</b>	<b>9,880</b>	<b>29,938</b>	<b>43,360</b>	<b>47,094</b>	<b>56,866</b>	<b>82,700</b>	<b>120,000</b>
<b>Surplus / (Deficit)</b>	<b>2,107</b>	<b>12</b>	<b>–</b>	<b>0</b>	<b>(0)</b>	<b>320</b>	<b>50</b>
<b>Cash flow summary</b>							
Adjusted surplus / (deficit) for accrual transactions	–	–	–	–	–	–	–
Adjustments for:							
Depreciation	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–
Net (profit) / losses on disposal of fixed assets	–	–	–	–	–	–	–
Other	–	–	–	–	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>2,107</b>	<b>12</b>	<b>–</b>	<b>0</b>	<b>(0)</b>	<b>320</b>	<b>50</b>
Changes in working capital	–	–	–	–	–	–	–
(Decrease) / increase in accounts payable	–	–	–	–	–	–	–
Decrease / (increase) in accounts receivable	–	–	–	–	–	–	–
(Decrease) / increase in provisions	–	–	–	–	–	–	–
<b>Cash flow from operating activities</b>	<b>2,107</b>	<b>12</b>	<b>–</b>	<b>0</b>	<b>(0)</b>	<b>320</b>	<b>50</b>
Transfers from government	12	30	38	44	52	70	120
Of which: Capital	12	30	38	44	52	70	120
: Current	–	–	–	–	–	–	–
<b>Cash flow from investing activities</b>	<b>(440)</b>	<b>(3)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>1,000</b>
Acquisition of Assets	(440)	(3)	–	–	–	–	1,000
Other flows from Investing Activities	–	–	–	–	–	–	–
<b>Cash flow from financing activities</b>	<b>6,006</b>	<b>11,000</b>	<b>13,000</b>	<b>18,000</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>7,673</b>	<b>11,009</b>	<b>13,000</b>	<b>18,000</b>	<b>(0)</b>	<b>320</b>	<b>1,050</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	1,978	2,600	2,200	1,800	3,000	4,000	5,000
Investments	–	–	–	–	–	–	–
Cash and Cash Equivalents	6,817	7,000	11,000	12,000	20,000	25,000	30,000
Receivables and Prepayments	1,166	1,000	1,500	2,300	3,000	3,500	4,000
Inventory	–	–	–	–	–	–	–
<b>TOTAL ASSETS</b>	<b>9,961</b>	<b>10,600</b>	<b>14,700</b>	<b>16,100</b>	<b>26,000</b>	<b>32,500</b>	<b>39,000</b>
Capital & Reserves	5,885	8,385	10,385	12,885	23,500	29,000	35,000
Borrowings	–	–	–	–	–	–	–
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	4,076	2,215	4,315	3,215	2,500	3,500	4,000
Provisions	–	–	–	–	–	–	–
Managed Funds	–	–	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>9,961</b>	<b>10,600</b>	<b>14,700</b>	<b>16,100</b>	<b>26,000</b>	<b>32,500</b>	<b>39,000</b>
Contingent Liabilities	–	–	–	–	–	–	–

Table 6.11 : Financial summary for the Trade and Investment Limpopo (TIL)

R thousand	Outcome			Medium-term estimates			
	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
<b>Revenue</b>							
Tax revenue	-	-	-	-	-	-	-
Non-tax revenue	486	182	1,444	-	-	-	-
Sale of goods and services other than capital assets	336	21	91	-	-	-	-
Of which:	-	-	-	-	-	-	-
Admin fees	240	-	-	-	-	-	-
Sales by market establishments	-	-	-	-	-	-	-
Non-market sales	156	21	91	-	-	-	-
Other non-tax revenue	90	161	1,353	-	-	-	-
Transfers received	30,000	32,000	30,000	42,000	45,000	50,000	52,000
Sale of capital assets	(25)	74	-	-	-	-	-
<b>Total revenue</b>	<b>30,461</b>	<b>32,256</b>	<b>31,444</b>	<b>40,000</b>	<b>42,000</b>	<b>50,000</b>	<b>52,000</b>
<b>Expenses</b>							
Current expense	27,339	32,571	33,731	40,000	42,000	50,000	52,000
Compensation of employees	12,116	13,540	15,619	18,000	19,000	19,500	20,000
Goods and services	14,843	18,523	17,502	21,550	22,550	30,050	31,550
Depreciation	330	508	610	450	450	450	450
Interest, dividends and rent on land	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-
Tax and Outside shareholders interest	-	-	-	-	-	-	-
Adjustments to Fair Value	-	-	-	-	-	-	-
Unearned reserves (social security funds only)	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-
<b>Total expenses</b>	<b>27,339</b>	<b>32,571</b>	<b>33,731</b>	<b>40,000</b>	<b>42,000</b>	<b>50,000</b>	<b>52,000</b>
<b>Surplus / (Deficit)</b>	<b>3,122</b>	<b>(315)</b>	<b>(2,287)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	405,882	433,535	610,546	450,000	450,000	450,000	450,000
Adjustments for:							
Depreciation	330,212	507,551	610,546	450,000	450,000	450,000	450,000
Interest	-	-	-	-	-	-	-
Net (profit) / loss on disposal of fixed assets	-	-	-	-	-	-	-
Other	25,660	(74,016)	-	-	-	-	-
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>409,004</b>	<b>433,220</b>	<b>609,259</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>
Changes in working capital	(2,259)	(9,404)	1,547	-	-	-	-
(Decrease) / increase in accounts payable	(1,835)	(8,841)	425	-	-	-	-
Decrease / (increase) in accounts receivable	(852)	(355)	1,122	-	-	-	-
(Decrease) / increase in provisions	428	(208)	-	-	-	-	-
<b>Cash flow from operating activities</b>	<b>406,745</b>	<b>423,816</b>	<b>609,806</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>
Transfers from government	-	-	-	-	-	-	-
Of which: Capital	-	-	-	-	-	-	-
: Current	-	-	-	-	-	-	-
<b>Cash flow from investing activities</b>	<b>(671)</b>	<b>(206)</b>	<b>(869)</b>	<b>(550)</b>	<b>(605)</b>	<b>(665)</b>	<b>(739)</b>
Acquisition of Assets	(719)	(280)	(869)	(550)	(605)	(665)	(739)
Other flows from Investing Activities	47	74	-	-	-	-	-
<b>Cash flow from financing activities</b>	<b>(567)</b>	<b>-</b>	<b>301,802</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>405,507</b>	<b>423,610</b>	<b>910,740</b>	<b>449,450</b>	<b>449,395</b>	<b>449,335</b>	<b>449,265</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	3,577	3,349	3,606	3,349	3,349	3,349	3,349
Investments	-	-	-	-	-	-	-
Cash and Cash Equivalents	11,316	1,825	1,129	-	-	-	-
Receivables and Prepayments	1,472	1,827	704	-	-	-	-
Inventory	-	-	-	-	-	-	-
<b>TOTAL ASSETS</b>	<b>16,365</b>	<b>7,001</b>	<b>5,439</b>	<b>3,349</b>	<b>3,349</b>	<b>3,349</b>	<b>3,349</b>
Capital & Reserves	3,354	3,040	753	3,349	3,349	3,349	3,349
Borrowings	-	-	302	-	-	-	-
Post Retirement Benefits	-	-	-	-	-	-	-
Trade and Other Payables	503	1,430	4,386	-	-	-	-
Provisions	1,160	952	-	-	-	-	-
Managed Funds	11,348	1,579	-	-	-	-	-
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>16,365</b>	<b>7,001</b>	<b>5,441</b>	<b>3,349</b>	<b>3,349</b>	<b>3,349</b>	<b>3,349</b>
Contingent Liabilities	-	-	-	-	-	-	-

Table 6.11 : Financial summary for the Limpopo Tourism and Parks

R thousand	Outcome			Revised 2007/08	Medium-term estimates		
	2004/05	2005/06	2006/07		2008/09	2009/10	2010/11
<b>Revenue</b>							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	33,522	27,801	21,845	23,592	33,694	36,390	39,302
Sale of goods and services other than capital assets	10,531	13,537	6,157	6,650	9,975	10,773	11,635
Of which:	–	–	–	–	–	–	–
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	–	–	–	–	–	–	–
Non-market sales	–	–	–	–	–	–	–
Other non-tax revenue	22,991	14,264	15,688	16,942	23,719	25,617	27,667
Transfers received	33,313	38,417	72,582	52,000	42,000	42,000	42,000
Sale of capital assets	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>66,835</b>	<b>66,218</b>	<b>94,427</b>	<b>75,592</b>	<b>75,694</b>	<b>78,390</b>	<b>81,302</b>
<b>Expenses</b>							
Current expense	52,388	71,197	95,264	75,181	75,694	78,390	81,302
Compensation of employees	11,520	14,265	22,579	24,384	26,336	28,443	30,718
Goods and services	28,728	42,125	55,986	33,485	26,647	27,709	28,673
Depreciation	11,409	13,770	15,103	15,556	14,312	13,166	12,113
Interest, dividends and rent on land	731	1,037	1,586	1,756	8,400	9,072	9,798
Interest	–	–	–	–	–	–	–
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders interest	–	–	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–
<b>Total expenses</b>	<b>52,388</b>	<b>71,197</b>	<b>95,264</b>	<b>75,181</b>	<b>75,694</b>	<b>78,390</b>	<b>81,302</b>
<b>Surplus / (Deficit)</b>	<b>14,447</b>	<b>(4,979)</b>	<b>(837)</b>	<b>411</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Cash flow summary</b>							
Adjusted surplus / (deficit) for accrual transactions	(3,036)	12,207	27,943	28,000	25,814	23,057	22,598
Adjustments for:							
Depreciation	11,409	13,770	15,103	15,556	14,312	13,166	12,113
Interest	(14,445)	(2,162)	(2,283)	1,988	–	–	–
Net (profit) / losses on disposal of fixed assets	–	(14,543)	–	–	–	–	–
Other	–	15,142	15,123	10,455	11,502	9,891	10,485
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>11,411</b>	<b>7,228</b>	<b>27,106</b>	<b>28,411</b>	<b>25,814</b>	<b>23,057</b>	<b>22,598</b>
Changes in working capital	(2,829)	546,770	(84)	(2,633)	(2,890)	(2,770)	(2,679)
(Decrease) / increase in accounts payable	(1,476)	(2,110)	1,919	(1,629)	(1,776)	(1,722)	(1,670)
(Decrease) / (increase) in accounts receivable	(1,353)	(1,836)	(2,003)	(1,004)	(1,114)	(1,048)	(1,005)
(Decrease) / increase in provisions	–	550,706	–	–	–	–	–
<b>Cash flow from operating activities</b>	<b>8,585</b>	<b>553,998</b>	<b>27,022</b>	<b>25,778</b>	<b>22,924</b>	<b>20,287</b>	<b>19,922</b>
Transfers from government	–	–	–	–	–	–	–
Of which: Capital	–	–	–	–	–	–	–
: Current	–	–	–	–	–	–	–
<b>Cash flow from investing activities</b>	<b>(5,107)</b>	<b>(2,530)</b>	<b>(4,113)</b>	<b>13,779</b>	<b>16,055</b>	<b>15,185</b>	<b>2,676</b>
Acquisition of Assets	(67,053)	(4,583)	(9,424)	5,432	6,790	6,383	1,670
Other flows from Investing Activities	61,958	2,053	5,311	8,347	9,265	8,802	1,006
<b>Cash flow from financing activities</b>	<b>3,499</b>	<b>3,000</b>	<b>4,699</b>	<b>2,497</b>	<b>2,772</b>	<b>2,648</b>	<b>2,435</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>6,977</b>	<b>554,468</b>	<b>27,608</b>	<b>42,054</b>	<b>41,751</b>	<b>38,120</b>	<b>25,033</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	71,563	62,241	56,052	49,886	51,383	49,842	48,346
Investments	27,511	25,567	20,766	–	–	–	–
Cash and Cash Equivalents	13,328	13,202	18,221	14,550	14,840	12,911	13,686
Receivables and Prepayments	1,169	2,512	4,480	4,570	4,844	5,425	5,046
Inventory	–	–	–	–	–	–	–
<b>TOTAL ASSETS</b>	<b>113,571</b>	<b>103,522</b>	<b>99,519</b>	<b>69,006</b>	<b>71,067</b>	<b>68,178</b>	<b>67,078</b>
Capital & Reserves	103,782	95,804	90,233	59,348	61,651	59,232	58,445
Borrowings	–	–	–	–	–	–	–
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	9,788	7,720	9,287	9,658	9,417	8,946	8,633
Provisions	–	–	–	–	–	–	–
Managed Funds	–	–	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>113,570</b>	<b>103,524</b>	<b>99,520</b>	<b>69,006</b>	<b>71,068</b>	<b>68,178</b>	<b>67,078</b>
Contingent Liabilities	–	–	–	–	–	–	–



TABLE B.6: FINANCIAL SUMMARY FOR LIMPOPO GAMBLING BOARD

R thousand				Revised	Medium-term estimates		
	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11
<b>Revenue</b>							
Tax revenue	13,000	15,000	15,000	25,750	28,325	31,158	34,273
Non-tax revenue	1,823	1,026	3,945	2,482	2,730	3,003	3,303
Sale of goods and services other than capital assets	–	–	–	–	–	–	–
Of which:							
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	–	–	–	–	–	–	–
Non-market sales	–	–	–	–	–	–	–
Other non-tax revenue	1,823	1,026	3,945	2,482	2,730	3,003	3,303
Transfers received	–	–	–	–	–	–	–
Sale of capital assets	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>14,823</b>	<b>16,026</b>	<b>18,945</b>	<b>28,232</b>	<b>31,055</b>	<b>34,161</b>	<b>37,577</b>
<b>Expenses</b>							
Current expense	13,974	15,987	18,565	26,326	28,959	31,854	35,040
Compensation of employees	8,216	9,068	10,835	14,567	16,024	17,626	19,388
Goods and services	5,214	6,227	7,069	11,032	12,135	13,349	14,684
Depreciation	544	632	661	727	800	880	968
Interest, dividends and rent on land	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders interest	–	–	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–
<b>Total expenses</b>	<b>13,974</b>	<b>15,987</b>	<b>18,565</b>	<b>26,326</b>	<b>28,959</b>	<b>31,854</b>	<b>35,040</b>
<b>Surplus / (Deficit)</b>	<b>849</b>	<b>39</b>	<b>380</b>	<b>1,906</b>	<b>2,097</b>	<b>2,306</b>	<b>2,537</b>
<b>Cash flow summary</b>							
Adjusted surplus / (deficit) for accrual transactions	844	743	672	727	800	880	968
Adjustments for:							
Depreciation	544	632	661	727	800	880	968
Interest	–	–	–	–	–	–	–
Net (profit) / loss on disposal of fixed assets	–	5	–	–	–	–	–
Other	300	46	11	–	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>1,688</b>	<b>782</b>	<b>1,052</b>	<b>2,633</b>	<b>2,896</b>	<b>3,186</b>	<b>3,505</b>
Changes in working capital	279,196	389,960	610,676	1,430,000	1,573,000	1,730,300	1,903,330
(Decrease) / increase in accounts payable	272,031	75,851	121,464	–	–	–	–
Decrease / (increase) in accounts receivable	7,165	324,109	(145,957)	–	–	–	–
(Decrease) / increase in provisions	–	–	635,179	1,430,000	1,573,000	1,730,300	1,903,330
<b>Cash flow from operating activities</b>	<b>280,889</b>	<b>400,742</b>	<b>611,728</b>	<b>1,432,633</b>	<b>1,575,896</b>	<b>1,733,486</b>	<b>1,906,835</b>
Transfers from government	–	–	–	–	–	–	–
Of which: Capital	–	–	–	–	–	–	–
: Current	–	–	–	–	–	–	–
<b>Cash flow from investing activities</b>	<b>2,086</b>	<b>2,406</b>	<b>3,648</b>	<b>2,632</b>	<b>2,895</b>	<b>3,185</b>	<b>3,503</b>
Acquisition of Assets	938	210	479	2,632	2,895	3,185	3,504
Other flows from Investing Activities	1,148	2,196	3,169	–	–	–	–
<b>Cash flow from financing activities</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>282,975</b>	<b>403,148</b>	<b>615,376</b>	<b>1,435,265</b>	<b>1,578,792</b>	<b>1,736,671</b>	<b>1,910,338</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	1,930	1,416	1,223	3,129	3,442	3,786	4,165
Investments	–	–	–	–	–	–	–
Cash and Cash Equivalents	2,181	3,169	4,353	1,430	1,573	1,730	1,903
Receivables and Prepayments	404	80	266	–	–	–	–
Inventory	–	–	–	–	–	–	–
<b>TOTAL ASSETS</b>	<b>4,515</b>	<b>4,665</b>	<b>5,842</b>	<b>4,559</b>	<b>5,015</b>	<b>5,516</b>	<b>6,068</b>
Capital & Reserves	1,443	1,482	1,903	3,129	3,442	3,786	4,165
Borrowings	–	–	–	–	–	–	–
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	2,441	2,517	2,638	–	–	–	–
Provisions	630	665	1,300	1,430	1,573	1,730	1,903
Managed Funds	–	–	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>4,514</b>	<b>4,664</b>	<b>5,841</b>	<b>4,559</b>	<b>5,015</b>	<b>5,517</b>	<b>6,068</b>
Contingent Liabilities	–	–	–	–	–	–	–

